Woodruff Health Sciences Center

At A Glance | 2014

Our mission: To serve humanity by improving health through integration of education, discovery, and health care.
With the vision of transforming health and healing, Emory’s Woodruff Health Sciences Center is working to pioneer new ways to prevent and treat disease, prepare the next generation to save and improve lives, provide the highest-quality clinical care possible, and serve the community.

S. Wright Caughman, MD
Executive VP for Health Affairs, Emory University; CEO, Woodruff Health Sciences Center; and Chairman, Emory Healthcare

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Cover: Banners representing components of the Woodruff Health Sciences Center are displayed in the center’s administration building.
Founded in 1966, the Woodruff Health Sciences Center is named for the legendary leader of the Coca-Cola Company, Robert W. Woodruff. It includes three schools, a national primate research center, a cancer institute, and the most comprehensive health care system in the state. The center is a component of Emory University (see box at bottom), and many of its facilities are located on Emory’s main campus, five miles east of downtown Atlanta. The center also has clinical facilities throughout metro Atlanta and the state.

**Center Components**
- Emory University School of Medicine
- Nell Hodgson Woodruff School of Nursing
- Rollins School of Public Health
- Yerkes National Primate Research Center
- Winship Cancer Institute
- Emory Healthcare
  - Emory University Hospital
  - Emory University Hospital Midtown
  - Emory University Orthopaedics & Spine Hospital
  - Emory Wesley Woods Center (provides geriatric, inpatient psychiatric, and long-term acute care and includes a hospital, clinic, skilled nursing care facility, and a retirement residential facility)
  - Emory Saint Joseph's Hospital
  - Emory Johns Creek Hospital
  - Emory Clinic
  - Emory Specialty Associates (outreach physician practice organization with locations throughout the city and state)
  - Emory Healthcare Network (a clinically integrated network of Emory faculty and private practice physicians and hospitals formed to improve care coordination and quality outcomes as well as control costs for patients and the community)

The Woodruff Health Sciences Center is part of Emory University, which also includes Emory College of Arts and Sciences, Oxford College, Laney Graduate School, Goizueta Business School, Emory School of Law, and Candler School of Theology. Including health sciences, Emory has a total of 14,513 students, 4,053 faculty, 27,937 employees, and an endowment of $5.8 billion, which ranks 16th among U.S. universities.
## Comprehensive Figures in Health Sciences

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<td>Students and trainees</td>
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<td>Annual patient service visits, including affiliate hospitals</td>
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<tr>
<td>Total net square feet</td>
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## Emory University School of Medicine (founded 1854)

*Christian Larsen, MD, DPhil, Dean*

*med.emory.edu*

Emory University School of Medicine has 2,359 full- and part-time faculty and 712 volunteer faculty. The school had more than 6,800 applications in 2013 for 138 first-year medical student positions. This racially diverse class has an even mix of men and women, and more than half of its members are nontraditional, meaning that they were out of college for at least a year before entering medical school. In 2013, the pass rate for first-time takers of steps 1 and 2 of the National Board Exam (testing basic science and clinical knowledge and skills) was 99%.

The school has 550 students and trains 1,205 residents and fellows in
98 accredited programs. The school has 82 MD/PhD students in one of 40 NIH-sponsored Medical Scientist Training Programs. Some of the MD/PhD students are in a joint program with Georgia Institute of Technology, with which the medical school shares a biomedical engineering department ranked second in the country by *U.S. News & World Report*. The medical school also offers a joint MD/MSCR (master’s in clinical research) degree and an MD/MPH degree with public health. Some 266 medical faculty also train predoctoral bioscience researchers in one or more of the nine programs of the graduate school’s Graduate Division of Biological and Biomedical Sciences.

Faculty in five allied health programs train 521 students. These include a physician assistant (PA) program ranked fourth in the nation by *U.S. News & World Report* and a physical therapy (PT) program ranked seventh.

Medical school faculty received $330.5 million in sponsored research funding in fiscal year 2013, plus another $74.1 million in funds received by medical faculty at other units in the health sciences center and at the Atlanta VA Medical Center. Ranked 16th nationally in NIH dollars received, the school is known for its research and treatment in heart disease, cancer, neurosciences, transplantation, infectious disease, orthopaedics, pediatrics, renal disease, ophthalmology, and geriatrics.

Physician faculty in Emory’s hospitals, affiliate teaching hospitals, and outpatient venues were responsible for 4.4 million patient service visits in 2013. Alumni totals: 5,646 medical school, 10,283 residency/fellowship, 5,574 allied health (the latter includes 1,062 PT and 1,634 PA alumni). About 25% of the physicians in Georgia have trained at Emory. In addition to the school’s regular education programs, 5,273 physicians and other health care professionals participated in continuing medical education classes offered by Emory.

**Nell Hodgson Woodruff School of Nursing** (founded 1905)

*Linda McCauley, PhD, FAAN, RN, Dean*

<nursing.emory.edu>

The Nell Hodgson Woodruff School of Nursing has 298 bachelor’s, 172 master’s, and 21 doctoral students. Bachelor’s degree graduates go on to become national and international leaders in patient care, public health, government, and education. Master’s degree graduates are qualified to seek certification as nurse practitioners, nurse midwives, and/or clinical nurse specialists. The school’s PhD program focuses on clinical research. A new Doctor of Nursing Practice degree will be launched in fall 2014.

The school offers a dual undergraduate degree with several colleges, a dual master’s degree with the Rollins School of Public Health, and a dual master’s with the Laney Graduate School in bioethics. The school also offers an
accelerated BSN/MSN program for students with degrees in other fields who want to serve the community as advanced practice nurses.

In fiscal year 2013, the school received $9.3 million in research funding. *U.S. News & World Report* ranked the school’s graduate programs 21st overall, its nurse midwifery graduate program 13th, and its pediatric nurse practitioner program 11th in the nation. Major programs include the Fuld Fellowship, targeting second-career students with interest in serving vulnerable populations or palliative care patients; the Lillian Carter Center for Global Health and Social Responsibility; and the Maternal and Newborn Health in Ethiopia Partnership.

The school has 97 faculty, and students can learn from adjunct faculty at some 300 clinical sites, including an alternative winter break in three countries and a multiuniversity, multidisciplinary summer program with Georgia migrant farmworkers. The school has 6,922 alumni.

**Rollins School of Public Health** (founded 1990)

*James Curran, MD, MPH, Dean*

sph.emory.edu

The Rollins School of Public Health has 1,061 master’s degree students and 152 PhD students who choose from degree options in behavioral sciences and health education, biostatistics and bioinformatics, epidemiology, environmental health, health policy and management, and global health.

A leader in interdisciplinary studies, the school offers dual-degree programs with medicine, nursing, physical therapy, physician assistant, business, theology, law, and the graduate school. A distance-based master’s program, the Executive MPH, allows professionals to pursue a degree while they are employed.

In fiscal year 2013, the school received $63.9 million in research funding, supporting efforts in cancer prevention, cardiovascular epidemiology, nutrition, environmental health, HIV/AIDS, safe water, tobacco control, mental health, addictive behaviors, injury and violence, antibiotic resistance, diabetes and obesity, and health services.

Many of the 283 full- and part-time faculty and 450 adjunct faculty in six academic departments are linked by appointments, shared programs, or research grants with the CDC, Carter Center, American Cancer Society, CARE, Arthritis Foundation, Task Force for Global Health, and state and local public health agencies. Through these partnerships and in its role as a center for international health research and training, the school helps make Atlanta a worldwide destination for public health.

The school is ranked sixth among peer institutions by *U.S. News & World Report*. It has 6,562 alumni.
Yerkes National Primate Research Center (founded 1930)

Stuart Zola, PhD, Director*
yerkes.emory.edu

One of eight national primate research centers funded by the National Institutes of Health, Yerkes National Primate Research Center provides leadership, training, and resources to foster scientific creativity, collaboration, and discoveries. Yerkes-based research is grounded in scientific integrity, expert knowledge, respect for colleagues, an open exchange of ideas, and compassionate, quality animal care.

Studies involve 3,200 nonhuman primates. Approximately 1,200 of the animals are at the main center on the Emory campus, and another 2,000 are at a 117-acre facility in Lawrenceville, Ga. The center also has 12,000 rodents in its research vivaria.

Yerkes has 344 staff members, 63 faculty scientists, and 150 graduate and undergraduate students participating in research programs. Supported by $64.8 million in research funding in fiscal year 2013, Yerkes is making landmark discoveries in vaccine development for infectious and noninfectious diseases, transplantation medicine, treatments for neurodegenerative diseases and drug addiction, and the evolutionary links between biology and behavior. Yerkes is the only U.S. primate center to have on-site MRI, PET, and cyclotron facilities. Since 1985, the center has been fully accredited by the Association for Assessment and Accreditation of Laboratory Animal Care International, regarded as the gold seal of approval for laboratory animal care.

*R. Paul Johnson, MD, will become Yerkes director in August 2014.

Winship Cancer Institute of Emory University (founded 1937)

Walter J. Curran Jr, MD, Executive Director
winshipcancer.emory.edu

The Winship Cancer Institute is the only National Cancer Institute–designated cancer center in Georgia and one of only 68 NCI-designated centers in the country. Winship has 355 faculty members and received $87.4 million in research funding in 2013, with $28 million from the NCI.

Faculty include investigators in Emory’s schools of medicine, public health, and nursing; Emory College; and Georgia Tech. They collaborate with professionals from around the world and with national and state agencies, including the CDC, American Cancer Society, and Georgia Research Alliance.

Winship physicians provide care at Emory University Hospital (EUH), EUH Midtown, Emory Saint Joseph’s Hospital, Emory Johns Creek Hospital, Grady Memorial Hospital, the Atlanta VA Medical Center, and Aflac Cancer Center at Children’s Healthcare of Atlanta. In addition to using state-of-the-art approaches
to cancer therapy, Winship facilitates cancer prevention, treatment, and survivorship through support groups and integrated complementary therapies.

Winship investigators conduct more than 250 therapeutic clinical trials and enrolled more than 760 patients in 2013. Winship has the largest unit in Georgia for phase 1 clinical trials, which are important to introducing new therapies against cancer. Winship works with the Georgia Center for Oncology Research and Education (GeorgiaCore) to partner with community-based physicians to expand availability of cancer clinical trials throughout Georgia.

Emory Healthcare (founded 1997)
John Fox, President and CEO
S. Wright Caughman, MD, Chairman, Emory Healthcare Board
emoryhealthcare.org

Emory Healthcare is the largest, most comprehensive health system in Georgia and the only one to have two hospitals ranked in the top three nationally for quality. It includes Emory University Hospital, Emory University Hospital Midtown, Emory University Orthopaedics & Spine Hospital, Wesley Woods Center, Emory Saint Joseph’s Hospital, Emory Johns Creek Hospital, Emory Clinic, Emory Specialty Associates, and the Emory Healthcare Network.

In fiscal year 2013, Emory Healthcare had $2.6 billion in net revenue and provided $80.3 million in charity care. It has 15,208 staff employees and 1,830 hospital beds. Annual inpatient hospital admissions total 66,165, and annual outpatient service visits, 4.2 million. In fiscal year 2013, clinicians in Emory Healthcare saw 626,059 individual patients.

In addition to patient care locations listed on pages 8-9, Emory physicians serve as medical directors of walk-in MinuteClinic locations open seven days a week in CVS pharmacy stores throughout Atlanta.

Emory Healthcare Components

Emory University Hospital (founded 1904)
Robert J. Bachman, CEO
emoryhealthcare.org/emory-university-hospital-atlanta

An adult, tertiary/quaternary care facility, Emory University Hospital (EUH) has 579 licensed beds and is staffed by 1,221 Emory School of Medicine faculty physicians. It includes 93 intensive care unit beds, a 56-bed rehabilitation center, and a nine-bed clinical research center supported by the National Institutes of Health. Patients in fiscal year 2013: 25,302 admissions and 157,852 outpatient service visits. Staff employees: 3,676.
EUH has one of the most comprehensive transplant programs in the Southeast, and it is long known for services in cardiology, cardiac surgery, oncology, neurology/neurosurgery, and orthopaedics (see Emory University Orthopaedics & Spine Hospital below). EUH is a “Magnet” hospital, recognized for its nursing excellence by the American Nurses Credentialing Center. For two years running, in both 2012 and 2013, the University HealthSystem Consortium (UHC) ranked EUH No. 2 for quality out of more than 110 academic medical centers nationwide. EUH has one of the highest case-mix indexes (a measure of complexity of illness treated) among these UHC-ranked facilities. Also in 2013 U.S. News & World Report ranked EUH the No. 1 hospital in both metro Atlanta and Georgia. For the 16th year in a row, Atlanta health care consumers named the hospital the Consumer’s Choice Award winner.

EUH is building a 210-bed, 450,000-square-foot bed tower scheduled to open in 2017.

**Emory University Hospital Midtown** (founded 1908)

*Dane Peterson, CEO*

[emoryhealthcare.org/emory-university-hospital-midtown-atlanta](http://emoryhealthcare.org/emory-university-hospital-midtown-atlanta)

A tertiary care facility, Emory University Hospital Midtown (EUHM) has 511 licensed beds and is staffed by 1,126 Emory School of Medicine faculty and 433 private practice physicians. EUHM has 88 intensive care unit (ICU) beds, including 11 beds in a level III neonatal ICU. Patients in fiscal year 2013: 21,013 admissions and 148,399 outpatient service visits. Staff employees: 2,687.

EUHM has a high case-mix index (a measure of complexity of illness treated) and is well known for services in cardiology, cardiac surgery, gastroenterology, neurosurgery, cancer, and emergency medicine. Women’s services include prenatal and postnatal education, bone density testing, mammography, and obstetrics, with specialization in high-risk pregnancy. In 2013, the University HealthSystem Consortium ranked EUHM No. 3 for quality out of more than 110 academic medical centers nationwide.

**Emory University Orthopaedics & Spine Hospital** (founded 2007)

*Robert Bachman, CEO*

*June Connor, Administrator*

[emoryhealthcare.org/emory-orthopaedics-spine-hospital](http://emoryhealthcare.org/emory-orthopaedics-spine-hospital)

An extension of Emory University Hospital’s acute care services, Emory University Orthopaedics & Spine Hospital is located seven miles east of the university campus. It has 120 licensed beds and seven ORs. It provides medical and surgical care for orthopaedic and spine patients. Staff employees: 235.
Emory Healthcare

Inpatient care

- Emory University Hospital
- Emory University Hospital Midtown
- Emory University Orthopaedics & Spine Hospital
- Wesley Woods Hospital (psychiatric/chronic care) and Budd Terrace at Wesley Woods (skilled nursing care)
- Emory Saint Joseph’s Hospital
- Emory Johns Creek Hospital

Outpatient care

Emory Clinic and Emory Specialty Associates together have 104 group practice locations and ambulatory service sites throughout Atlanta and Georgia.

County/number of outpatient locations (see map at right)

1. Carroll (Villa Rica): one
2. Chatham (Savannah): one
3. Clarke (Athens): one
4. Clayton (Riverdale): one
5. Cobb (Acworth, Austell, Marietta, Smyrna): seven
6. Coweta (Sharpsburg): one
7. DeKalb (Atlanta, Decatur, Dunwoody, Lithonia, Tucker): 19, including Emory Clinic sites on Clifton Road, Winship Cancer Institute, Wesley Woods Geriatric Clinic, and Emory Orthopaedics & Spine Center at Executive Park
8. Douglas (Douglasville): one
9. Fannin (Blue Ridge): one
10. Fayette (Fayetteville, Peachtree City): two
11. Forsyth (Cumming): four
12. Fulton (Alpharetta, Atlanta, Johns Creek, Milton, Roswell): 28, including Emory Midtown
13. Gilmer (Ellijay): one
14. Greene (Greensboro): one
15. Gwinnett (Buford, Duluth, Lawrenceville, Norcross, Snellville, Suwanee): 12
16. Hart (Royston): one
17. Henry (McDonough, Stockbridge): eight
18. Muscogee (Columbus): one
19. Newton (Covington): three
20. Rockdale (Conyers): one
21. Spalding (Griffin): one
22. Stephens (Toccoa): two
23. Towns (Hiawassee): one
24. Troup (LaGrange): five

For more detailed location information about clinic locations, see emoryhealthcare.org/locations/the-emory-clinic/index.html.
The entities listed on page 8 and in the above map are part of the Emory Healthcare Network, a network of Emory and private practice physicians and hospitals formed to improve care coordination and quality outcomes as well as control costs for patients and the community.

With six hospitals, 200 provider locations, and 1,800 physicians in more than 70 specialties, including 237 primary care physicians, the Emory Healthcare Network is the largest clinically integrated network in Georgia.
Emory Wesley Woods Center (founded 1954)

Jennifer Schuck, Associate Administrator
emoryhealthcare.org/senior-health-center

Emory Wesley Woods Center serves the elderly and chronically ill. The center includes Emory Wesley Woods Hospital (founded 1987), a 100-bed facility, providing inpatient psychiatric treatment and long-term acute care. Patients in 2013: 1,034 admissions and 13,365 outpatient service visits. The hospital is staffed by more than 370 Emory School of Medicine faculty physicians.

In addition to the hospital, Emory Wesley Woods Center includes an outpatient primary care clinic for geriatric patients, a 250-bed skilled nursing care facility (Budd Terrace), a multispecialty health center that includes dental care, and a 201-unit residential retirement facility (Wesley Woods Towers), with one floor of 18 units dedicated to personal care. Nonphysician employees: 565 (Emory Wesley Woods Center) and 280 (Wesley Woods Senior Living residential retirement facilities). Emory Wesley Woods Center is well known for its programs in depression, Alzheimer’s, Parkinson’s, and Huntington’s disease.

Emory Saint Joseph’s Hospital (founded 1880)
Scott Schmidly, CEO
emoryhealthcare.org/saintjosephs

Located in the north metro area, Emory Saint Joseph’s Hospital is a 410-bed acute care facility with 211 Emory School of Medicine faculty physicians, 620 private practice physicians, and 63 Emory Specialty Associate physicians. Noted especially for cardiac care, the hospital also offers neurologic, vascular, gastrointestinal, respiratory, orthopaedic, and cancer care, among other specialties. ESJH is a “Magnet” hospital, recognized for its nursing excellence by the American Nurses Credentialing Center. Patients in 2013: 13,148 admissions and 186,471 outpatient service visits. Staff employees: 1,653.

Community services include free health screenings and in-kind donations to local organizations supporting the homeless and indigent.

Emory Johns Creek Hospital (founded 2007)
Craig McCoy, CEO
emoryhealthcare.org/emory-johns-creek-hospital

Located in the north metro area, Emory Johns Creek Hospital is a 110-bed acute care facility staffed by 290 Emory faculty, 416 private practice physicians, and 46 Emory Specialty Associate physicians. Services include emergency care, digital imaging, a birth center with level III neonatal intensive care, adult
intensive care, a bariatric center, advanced cardiac care, women's services, outpatient rehab, sleep medicine, and a pain center. Patients in 2013: 5,668 admissions and 54,077 outpatient service visits. Staff employees: 662.

The hospital partners with local police, fire, and other organizations to offer health and wellness screenings and educational events for women, the elderly, and other patient populations in the community.

**Emory Clinic (founded 1953)**

*Douglas Morris, MD, CEO and Director*

*Donald Brunn, President and COO*

*Chris Larsen, MD, DPhil, Chairman of the Board*

[emoryhealthcare.org/locations/the-emory-clinic](http://emoryhealthcare.org/locations/the-emory-clinic)

The largest, most comprehensive group practice in Georgia, the Emory Clinic has 1,294 Emory faculty physicians, 270 nurse practitioners, and 239 physician assistants, with locations throughout the city and state. Nonphysician employees: 2,814. Patient service visits in fiscal year 2013: 2,671,659.

**Emory Specialty Associates (founded 2006)**

*Douglas Morris, MD, CEO and Chairman*

*Don Brunn, President and COO*

*Maureen Haldeman, Chief Administrative Officer*

In addition to the Emory Clinic, Emory Healthcare provides outpatient care via Emory Specialty Associates (ESA), an outreach physician practice organization with 54 locations in 14 counties throughout the city and state. ESA has 161 private practice, non-faculty physicians. Two of ESA’s larger members are Emory at Saint Joseph’s Medical Group in metro Atlanta and Emory at LaGrange. Nonphysician employees: 834. Patient service visits in fiscal year 2013: 486,885.

**Emory Healthcare Network (founded 2011)**

*Richard Gitomer, MD, President, Chief Quality Officer, Director of Medical Services*

*Patrick Hammond, Executive Director*

The Emory Healthcare Network (EHN) is a network of Emory faculty and private practice physicians and hospitals formed to improve care coordination and quality outcomes as well as control costs for patients and the community. EHN members collaborate around a common set of quality measures and goals. With six hospitals, 200 provider locations, and 1,800 physicians in more than 70 specialties, including 237 primary care physicians, EHN is the largest clinically integrated network in Georgia.
Woodruff Health Sciences Center (WHSC) Hospital Affiliates

- **Atlanta Veterans Affairs Medical Center**, 181 hospital beds, 77 nursing home beds, 12 psychiatric residential rehab beds. Annual patient service visits: 7,662 admissions and 1,045,572 outpatient service visits. Staffed by 250 Emory physicians, providing virtually all physician care.

- **Children’s Healthcare of Atlanta**
  - Children’s at Egleston, 258 beds (Emory campus). Annual patient service visits: 11,443 admissions, 274,143 outpatient service visits. Staffed by 276 Emory faculty physicians and by private practice physicians, with Emory clinicians providing 95% of care.
  - Children’s at Hughes Spalding, 24 beds (Grady Hospital campus). Annual patient service visits: 1,138 admissions and 87,200 outpatient service visits. Staffed by 59 Emory physicians (full-time equivalent of 19) and by private practice and Morehouse School of Medicine physicians, with Emory clinicians providing 75% of care.
  - Some Emory pediatric faculty also teach and have admitting privileges at Children’s at Scottish Rite, 250 beds (north Atlanta).

- **Grady Memorial Hospital**, 953 licensed beds. Annual patient service visits: 28,200 admissions and 541,000 outpatient service visits. Staffed by 575 Emory medical faculty (full-time equivalent of 267). In addition, 365 Emory residents and fellows provide care at Grady under supervision of the faculty. Together, these Emory physicians provide about 85% of care at Grady, with the other 15% provided by Morehouse School of Medicine.

Partners in Patient Care, Research, and Teaching

- **Atlanta Clinical and Translational Science Institute**
  Emory is the lead partner in the Atlanta Clinical and Translational Science Institute (ACTSI), a consortium funded by the National Institutes of Health and created to translate laboratory discoveries into treatments for patients, engage communities in clinical research efforts, and train the next generation of clinical investigators. Other university ACTSI partners include Morehouse School of Medicine and Georgia Institute of Technology.

- **Centers for Disease Control and Prevention**
  In addition to support and collaboration in research, officers from the Centers for Disease Control and Prevention frequently serve as adjunct faculty in Emory’s schools of public health and medicine.
- **Children’s Healthcare of Atlanta**
  Emory and Children’s are partners in education, research, and patient care in a newly formed Pediatric Center. Emory and Children’s also share a joint research officer, and more than half of the space in a new 200,000-square-foot Health Sciences Research Building is devoted to shared pediatric research.

- **GeorgiaCORE**
  Winship Cancer Institute works with the Georgia Center for Oncology Research and Education to partner with community-based physicians to make more clinical trials of new cancer treatments available to patients throughout the state.

- **Georgia Institute of Technology**
  Emory and Georgia Tech share a joint biomedical engineering department ranked second in the nation by *U.S. News & World Report*. The two institutions also collaborate on initiatives in nanotechnology, vaccine delivery, clean air and water, health services research, regenerative medicine, neurosciences, pediatrics, medical devices, immunoengineering, and design of “smart” facilities and equipment to help the elderly and disabled.

- **Georgia Research Alliance (GRA)**
  The Georgia Research Alliance (GRA) is a partnership of business, research universities, and state government that fosters economic development. Through the GRA, the state invests in Woodruff Health Sciences research in nanotechnology, cancer, screening for new drugs, vaccines, AIDS, immunology, transplantation, clinical trials, biomedical informatics, autism, and Alzheimer’s.

- **Morehouse School of Medicine**
  Emory’s School of Medicine partners with Morehouse in serving patients at the publicly owned Grady Memorial Hospital (see page 12) and in training Morehouse residents. The two schools are also partners in research through the Atlanta Clinical and Translational Science Institute (see page 12).

**Woodruff Leadership Academy** (founded 2003)

*Gary Teal, MBA, WHSC Chief Administrative Officer, WLA Dean*

*Michael M.E. Johns, MD, former EVPHA and former WLA President*

whsc.emory.edu/WLA

The Woodruff Leadership Academy (WLA) was established to develop leadership potential in professionals and managers in the WHSC to create, articulate, and achieve organizational vision. WLA currently has 273 alumni.
Woodruff Health Sciences Center Impact on the community

- **Jobs**: The Woodruff Health Sciences Center helps make Emory the largest employer in DeKalb County and the third largest private employer in metro Atlanta.

- **Economic impact**: With $3.5 billion in operating expenditures in fiscal year 2013, the WHSC’s annual economic impact on metro Atlanta is estimated at $6.8 billion.

- **Clinical trials**: Each year, Emory offers access to more than 1,000 clinical trials of investigational drugs, devices, and procedures, more trials than any other institution in the state.

- **New drugs and devices**: Emory currently manages more than 1,000 technologies invented by its scientists and physicians. Over the past decade, management of inventions has led to formation of 69 start-up companies, including 41 in Georgia, which have brought 36 new products to market, with 17 more in development. Nine out of 10 US HIV patients, for example, take either 3TC or FTC, both drugs created at Emory. In 2013 Emory created a new nonprofit company, Drug Innovation Ventures at Emory (DRIVE) to facilitate and speed development of promising new drugs and generate income that can be reinvested in research, education, and patient care.

- **Research dollars**: The WHSC received $474.4 million in sponsored research funds in fiscal year 2013, bringing Emory University’s total for the year to $507.1 million. These awards include the first grant in the nation to study the human “exposome” (the environmental equivalent of the human genome), awarded to the Rollins School of Public Health and Georgia Tech to characterize lifetime exposures to environmental pollutants; funds to Emory’s nursing school and Atlanta VA Medical Center to increase the number of nurses available in coming years to treat veterans; a grant to the medical school to fund a new national center for functional glycomics (the study of the complex role that carbohydrates play in health and disease); and funds to Yerkes National Primate Research Center to study functional genomics of HIV infection.

- **Physician workforce**: Emory’s medical school provides more than half of the residency training positions in Georgia; 42 of the medical school’s 98 residency programs are the only such programs in the state. Such programs provide a critical recruiting base for Georgia’s physician workforce.

- **Investment in education**: The WHSC invested 22.6% of its tuition income in fiscal year 2013 in student financial aid, an amount totaling $19.4 million.
• **Charity care**: Emory Healthcare provided $80.3 million in charity care in fiscal year 2013. Emory faculty also provided $25.7 million in uncompensated care in fiscal year 2013 at the publicly owned Grady Memorial Hospital. Via the Emory Medical Care Foundation, the Emory faculty practice plan at Grady, faculty invested all payments received for patient care at Grady ($42.2 million) to support Emory’s patient services at that facility. Emory also is a preeminent provider of specialty care to indigent children in Georgia.

• **Construction**: In 2013 Emory dedicated the five-story, $90 million Health Sciences Research Building, where research focuses on childhood diseases, cancer, drug discovery, genetics, and biomedical engineering. Emory Healthcare is constructing a 210-bed, 450,000-square-foot addition to Emory University Hospital, scheduled to open in 2017, and is also making extensive renovations to its outpatient facilities. Emory Healthcare also will manage the $200 million Emory Proton Therapy Center, which is being built by Advanced Particle Therapy and will treat about 2,200 patients a year after it opens in 2016.

• **Vaccine testing and development**: The Emory Vaccine Center is one of the largest academic vaccine centers in the world, with scientists working on vaccines for AIDS, malaria, hepatitis C, influenza, tuberculosis, and other diseases. Emory’s Hope Clinic, which conducts clinical trials for promising vaccines, is part of the country’s premier networks for vaccine and prevention trials for infectious diseases.

• **Treating HIV/AIDS**: Emory provides medical direction of Grady Health System’s Ponce de Leon Center, one of the largest, most comprehensive AIDS treatment centers in the country. Emory is also a primary site in the nation’s premier NIH-funded AIDS clinical trials network.

• **Standard bearer for quality**: Emory Healthcare has two hospitals with Magnet designation, recognizing excellence in nursing care, and is the only health system in the nation with two hospitals ranked in the top 10 for quality by the University HealthSystem Consortium.

• **Accountable care**: Emory Healthcare recently signed an accountable care contract with the state’s largest health insurer, Blue Cross Blue Shield of Georgia, to help enhance value and decrease cost of care and to safely share medical record data electronically among providers. Meanwhile, the nursing school is using a $1.5 million grant from the Health Resources and Services Administration to refine and spread the accountable care unit (ACU) model across Emory Healthcare’s inpatient ACUs.
Emory Health Sciences and Related Facilities

1. Biochemistry Connector
2. Centers for Disease Control and Prevention
3. Children’s Healthcare of Atlanta at Egleston (includes cafeteria)
4. Cox Hall (food court)
5. Emory Autism Center (Clairmont Campus)
6. Emory Clinic–Building A (primary care and various clinic specialties)
7. Emory Clinic–Building B (Emory Eye Center and other specialties)
8. Emory Clinic 1525 Building (various clinic specialties and fitness center)
9. Emory Global Health Institute
10. Emory Medical Genetics
11. Emory University Hospital (includes cafeteria)
12. Emory University Hospital Midtown and Emory Clinic Midtown (includes cafeteria) – 6 miles west of Druid Hills campus (inset)
13. Emory University School of Medicine
14. Emory Vaccine Center
15. Health Sciences Library
16. Health Sciences Research Building
17. Neuroscience Research Building
18. Pediatric outpatient clinic
19. Rehabilitation Center
20. Rollins Research Center
21. Rollins School of Public Health (a) GCR Building, (b) CNR Building
22. Wesley Woods Center (geriatric, inpatient psychiatric, and long-term acute care)
23. Whitehead Biomedical Research Building
24. Winship Cancer Institute
25. Nell Hodgson Woodruff School of Nursing
26. Woodruff Health Sciences Center Administration Building
27. Woodruff Memorial Research Building
28. Woodruff Physical Education Center (gym facilities)
29. Yerkes National Primate Research Center

ACCOMMODATIONS

30. Emory Conference Center
31. Hope Lodge (cancer patients)
32. Mason Guest House (transplant patients)
33. Ronald McDonald House (pediatric patients)

OTHER FACILITIES/SITES

- Atlanta VA Medical Center–2 miles northeast
- Emory University Orthopaedics & Spine Hospital–7 miles northeast
- Executive Park (outpatient psychiatry and neurology services in Bldg 12; outpatient orthopaedic and spine services in Bldg 59)–4 miles north
- Grady Hospital and Hughes Spalding Children’s Hospital–6 miles southwest
- Marcus Autism Center–1.5 miles north
 Shuttle buses are free and most stop at the building grid name.
(most decks are open for general parking after 4 p.m.)

visit our interactive map online: map.emory.edu
Frequently Called Numbers

- Emory HealthConnection
  (patient information and physician referral): 404-778-7777

- Admissions
  - Medical School: 404-727-5660
  - Allied Health: 404-727-5655
  - School of Nursing: 404-727-7980
  - School of Public Health: 404-727-3956

- Emory Police Emergency: 404-727-6111

- University Information: 404-727-6123

- Hospital Information: 404-712-2000

- Health Sciences Communications: 404-727-5686

- Emory University Office of Government and Community Affairs: 404-727-5166

- Yerkes National Primate Research Center, Office of Public Affairs: 404-727-7709
Woodruff Health Sciences Center Officers (WHSC)

S. Wright Caughman, MD
Executive VP for Health Affairs, Emory; CEO, WHSC; Chairman, Emory Healthcare

Douglas Ivester
Chairman, WHSC Board

Shari Capers, MBA/MHA
Associate VP, Health Sciences Strategic Planning

Walter J. Curran Jr, MD
Associate VP for Cancer; Executive Director, Winship Cancer Institute

Vincent Dollard, APR
Associate VP, Health Sciences Communications

John Fox, MBA
President and CEO, Emory Healthcare

Gregory Jones, EdD, MBA, MSC
Associate VP for Health Affairs

Jane Jordan, JD
Deputy General Counsel/Chief Health Counsel, Emory University

Ronnie Jowers, MBA
VP for Health Affairs

Jeffrey Koplan, MD, MPH
VP, Global Health; Director, Emory Global Health Institute

Chris Larsen, MD, DPhil
VP, Health Center Integration; Dean, Emory School of Medicine; Chairman, The Emory Clinic

Margery (Maggi) McKay
VP, Health Sciences Development

Douglas Morris, MD
CEO and Director, Emory Clinic; CEO and Chairman, Emory Specialty Associates

David Stephens, MD
VP, Health Sciences Research; Chair, Department of Medicine

Gary Teal, MBA
Chief Administrative Officer, WHSC

James Wagner, PhD
President, Emory University